

General Synod Pension Plan
of the Anglican Church of Canada
Financial Statements
For the year ended December 31, 2025

Contents

Independent Auditor's Report	2 - 3
Financial Statements	
Statement of Financial Position	4
Statement of Changes in Net Assets Available for Benefits	5
Notes to Financial Statements	6 - 26

Independent Auditor's Report

To the Board of Trustees of the General Synod Pension Plan of the Anglican Church of Canada

Qualified Opinion

We have audited the financial statements of General Synod Pension Plan of the Anglican Church of Canada (the "Plan"), which comprise the statement of financial position as at December 31, 2025, and the statement of changes in net assets available for benefits for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Plan as at December 31, 2025, and its changes in net assets available for benefits for the year then ended in accordance with Canadian accounting standards for pension plans.

Basis for Qualified Opinion

As agreed to by the Trustees of the Plan and in common with many benefit fund audits, the scope of our audit was limited to the records of the Plan and therefore, did not extend to an examination of the payroll records of the contributing employers. Accordingly, our verification of contribution revenue was limited to the amounts recorded in the records of the Plan and we were not able to determine whether any adjustments might be necessary to contribution revenue and increase in net assets for the years ended December 31, 2025 and 2024, assets as at December 31, 2025 and 2024 and net assets available for benefits as at January 1 and December 31 for both the 2025 and 2024 years. Our audit opinion on the financial statements for the year ended December 31, 2024 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Plan in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for pension plans, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Plan's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Plan or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Plan's financial reporting process.

Independent Auditor's Report (Continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Plan's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Plan to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants
Oakville, Ontario
June 9, 2026

General Synod Pension Plan of the
Anglican Church of Canada
Statement of Net Assets Available for Benefits

December 31	2025	2024
Assets		
Investments (Note 3)	\$ 1,190,711,753	\$ 1,139,525,875
Contributions receivable		
Employers	1,035,968	1,214,141
Members	511,066	673,053
Accrued interest, dividends and other income	2,794,313	2,809,926
Due from related parties (Note 7)	120,766	-
Prepaid expense	14,612	14,671
Other receivables	119,929	55,711
	1,195,308,407	1,144,293,377
Liabilities		
Accounts payable and accrued liabilities	1,430,619	1,102,195
Due to related parties (Note 7)	-	50,404
Total net assets	1,193,877,789	1,143,140,778
Net assets available for benefits		
Funds available for obligations of the General Synod Pension Plan	1,193,849,278	1,143,112,267
Additional voluntary contributions on deposit	28,511	28,511
Total net assets available for benefits	\$ 1,193,877,789	\$ 1,143,140,778

On behalf of the Board:

Signed by:

Josephine Marks

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Stephen Tam

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**General Synod Pension Plan of the
Anglican Church of Canada**
Statement of Changes in Net Assets Available for Benefits

For the year ended December 31	2025	2024
Increase in net assets		
Contributions		
Current service		
Employers	\$ 15,955,847	\$ 15,573,235
Members	8,480,973	8,139,915
Prior service	593,554	13,555
	25,030,374	23,726,705
Investment income (Note 4)	101,878,988	122,131,415
Total increase in net assets	126,909,362	145,858,120
Decrease in net assets		
Benefit costs		
Pension payments	63,965,423	60,946,920
Lumpsum termination payments	1,439,875	1,466,591
Death benefits	1,051,030	392,276
Family law benefits	387,018	49,084
	66,843,346	62,854,871
Administrative expenses (Notes 6 and 7)	9,329,005	9,781,012
Total decrease in net assets	76,172,351	72,635,883
Net increase in net assets	50,737,011	73,222,237
Net assets available for benefits, beginning of year	1,143,140,778	1,069,918,541
Net assets available for benefits, end of year	\$ 1,193,877,789	\$ 1,143,140,778

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

1. Significant Accounting Policies

- a. Nature and Purpose of the Plan** General Synod Pension Plan of the Anglican Church of Canada (the "Plan") is a contributory target benefit specified multi-employer pension plan providing benefits to members of the General Synod Pension Plan and is registered with the Financial Services Regulatory Authority of Ontario (FSRA) under the Pension Benefits Act, 1990.

In accordance with Canon VIII of the General Synod of the Anglican Church of Canada, and under the terms of a written trust agreement dated January 1, 2015, a fund has been established in conjunction with the General Synod Pension Plan for the purpose of providing benefits. This fund is designated as the "Pension Fund of The Anglican Church of Canada".

b. Basis of Presentation

These financial statements are prepared in accordance with Canadian accounting standards for pension plans and present the aggregate financial position of the Plan as a separate financial reporting entity independent of the participating employers and Plan members. They are prepared to assist Plan members and others in reviewing the activities of the Plan for the fiscal period but they do not portray the funding requirements of the Plan or the benefit security of individual Plan members.

For accounting policies that do not relate to the Plan's investment portfolio, the Plan has elected to apply Canadian accounting standards for private enterprises.

The Plan is a contributory target benefit specified multiemployer pension plan that specifies the expected benefits to be paid to members upon pension eligibility. For accounting purposes, the Plan is considered to be a defined contribution pension plan since contributions are limited to amounts determined by the Pension Committee and employers are not required to fund actuarially determined funding deficiencies that may occur from time to time. Rather, such actuarially determined funding deficiencies are addressed by options such as making changes to the contribution levels, making changes to the Plan's investment strategies and/or making adjustments to benefits paid by the Plan.

**c. Investments and Investment
Income**

All investment transactions are recorded when the risks and rewards of ownership are transferred. Investment transactions are recorded on a trade date basis. Investments are stated at their fair values. The fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Where ascertainable, fair values of the underlying assets are based on public market prices or independent quotations. Where public market prices or quotations are not ascertainable, fair values are derived from use of inputs observed from markets, using methods such as discounted cash flows, earnings multiples, appraisals, prevailing market rates for instruments with similar characteristics and other pricing models, as appropriate.

December 31, 2025

1. Significant Accounting Policies (Continued)

**c. Investments and Investment
Income** (continued)

Cash, Short-term and Fixed Income Investments

Cash is reported at the fair value of the reporting currency, which is Canadian dollars.

Short-term investments represent highly liquid, low-risk debt investments. Due to their short-term nature, the fair value of these investments approximates cost plus accrued interest or amortized discount/premium.

The fair value of fixed income investments is based on quoted closing mid-market prices, where available.

Interest income is recognized on a time proportionate basis, using the effective interest method. This method ensures that interest income is recognized in accordance with the passage of time and the applicable interest rate, reflecting the economic benefits earned during the reporting period.

Publicly Traded Equities

Publicly traded equities are stated at fair value which is based on the closing quoted market prices on active exchanges.

Dividend income is recognized when the right to receive payment is established, based on the ex-dividend date.

The realized gain or losses on sale of investments sold during the year are determined by the excess of proceeds over average cost of investments sold and, accordingly, includes the applicable share of the excess fair value over cost of investments at the beginning of the year.

The current period change in fair value of investments represents the unrealized appreciation or depreciation of the fair value of investments held at year end less the related unrealized appreciation or depreciation at the previous year end.

Pooled Funds

Pooled funds are managed investments that pool assets in a diversified portfolio. The Plan holds pooled fund investments in bonds, publicly traded equities and real estate.

Pooled funds are valued at the unit net asset values supplied by the pooled fund administrator, which represents the Plan's proportionate share of underlying net assets. The unit net asset value is determined based on the fair value of the underlying assets and liabilities of the pooled fund.

The Plan's fair value holding in pooled funds is calculated as the unit net asset value of the pooled fund, multiplied by the number of units held by the Plan.

Investment income is the increase or decrease in the fair value of the pooled funds reflective of the fair value of the underlying investments held by the pooled funds. Dividends and interest are reinvested within the pooled funds. Distributions from pooled funds are recorded when declared by the pooled fund managers.

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

1. Significant Accounting Policies (Continued)

**c. Investments and Investment
Income (continued)**

Pooled Funds (continued)

The realized gains or losses on sale of pooled funds sold during the year are determined by the excess of proceeds over average cost of investments sold and, accordingly, includes the applicable share of the excess of fair value over cost of investments at the beginning of the year.

The current period change in fair value of pooled funds represents the unrealized appreciation or depreciation of the fair value of investments held at year end less the related unrealized appreciation or depreciation at the previous year end.

Limited Partnerships

The Plan holds units in limited partnerships, that in turn, hold alternative fixed income, infrastructure, private equity and real estate investments that are not traded in an active market.

The fair values of the Plan's investments in limited partnerships are based on its proportionate share of the limited partnership's net assets or equity as reported in its audited financial statements.

The fair value of the underlying limited partnership investments is determined using valuation techniques as described in the limited partnership's audited financial statements.

Investment income related to the Plan's holdings in the limited partnerships includes the change in fair value of investments which represents the unrealized appreciation or depreciation of the fair value of investments held at year end less the related unrealized appreciation or depreciation at the previous year end.

Investment income is also earned within the limited partnership. To the extent that the Plan receives distributions from the limited partnership, they are based on the Plan's proportionate share of the limited partnership and are recorded when declared by the limited partnership investment managers.

The realized gains or losses on sale of limited partnership investments sold during the year are determined by the excess of proceeds over average cost of investments sold and, accordingly, includes the applicable share of the excess of fair value over cost of investments at the beginning of the year.

Derivatives

Derivatives are valued at quoted closing market prices if actively traded. Derivative instruments for which there is no active market are valued using appropriate valuation models based on industry-recognized methodologies. The inputs used in the valuation models depend on the type of the derivative and the nature of the underlying instrument and are specific to the instrument being valued. Inputs include underlying asset price, strike price, foreign exchanges rates, correlation, interest rate, dividend yield, time to maturity, contract size, and counterparty risk.

d. Financial Instruments

Financial instruments, excluding investments, are recorded at fair value when acquired or issued and subsequently measured at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are charged to the financial instrument for those measured at amortized cost.

Related party financial instruments quoted in an active market or those with observable inputs significant to the determination of fair value are recorded at fair value at initial recognition. All other related party financial instruments are recorded at cost at initial recognition.

e. Accruals

Investment income, pension payments and expenses are accrued in the year to which they relate.

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

1. Significant Accounting Policies (Continued)

- | | |
|--|--|
| f. Pension Benefits | The present value of accrued pension benefits is determined using the projected benefit method prorated on service and the administrator's best estimate assumptions. An actuarial valuation was prepared as of December 31, 2024 by Eckler Ltd. and was then extrapolated to December 31, 2025. |
| g. Foreign Currency Translation | Foreign currency amounts have been translated into Canadian dollars on the following basis:

Purchases and sales of marketable securities, income and expenses at exchange rates in effect on the date of the transaction.

Market value of securities at the year-end rate of exchange. |
| h. Funding Policy | The Plan funds its benefits through contributions and investment returns. In accordance with the Plan Regulations, members of the Plan and their employers are required to contribute a percentage of the members' salaries based on the employer's participation agreement. |
| i. Contributions | Contributions from members and employers are recorded on an accrual basis. As a multi-employer pension plan, the Plan cannot certify that no contribution remains past due at the end of the year. Contributions received are reconciled annually to ensure the appropriate amounts have been remitted. To perform this reconciliation, the Plan requires each employer to verify and update the Plan's records for each of their member's service and contributions for the year. With this information, the Plan performs a reconciliation for each employer to determine if the correct amount of contributions has been remitted to the Plan. Once this reconciliation is complete, the Plan is able to calculate the amount of any differences related to contributions. Any shortfalls are recovered from the employer and overpayments are credited against future contributions. |
| j. Revenue Recognition | Members and employer contributions are recorded on an accrual basis in the financial statements to the extent that these contributions are reported by the date of the auditor's report. Contributions reported after this date are included in the next fiscal period. |
| k. Use of Estimates | The preparation of financial statements in conformity with Canadian accounting standards for pension plans requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of increases and decreases in net assets during the reported period. Actual amounts could differ from those estimates. |
| l. Income Tax Status | The Plan is registered pursuant to the Pension Benefit Act and exempt from tax under section 149(1)(o) of the Income Tax Act. |

December 31, 2025

2. Description of the Plan

The following description of the General Synod Pension Plan of the Anglican Church of Canada (the "Plan") is a summary only. For more complete information, reference should be made to the Plan Document.

General

The Plan is a contributory target benefit specified multi-employer pension plan covering the clergy and lay employees of the Participating Employers affiliated with the Anglican Church of Canada. Under the Plan, contributions are made by the Plan members and their participating employers. If the assets held by the Plan do not meet its liabilities, benefits may be reduced. The Plan is registered under the Pension Benefits Act, 1990, registration number 0345777.

Service pensions

Service pensions are available based on the career average earnings as determined by a specific formula.

Survivors' pensions

On the death of an Active Member, the Member's Partner, or beneficiary if there is no Partner, is entitled to receive a lump sum payment equal to the commuted value of the benefit accrued by the Member to the date of death. A Partner may elect an alternate option in lieu of a lump sum payment (please see Regulation 7.1 for details).

Withdrawal refunds

If the pension is not vested or locked-in, the member's contributions, together with interest, will be refunded on cessation of employment. If the pension is vested or locked-in, a number of other options are available.

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

3. Investments

(a) Investments

	2025			2024		
	Cost	Market Value	%	Cost	Market Value	%
Cash and short-term investments	\$ 50,215,343	\$ 49,944,937	4.19%	\$ 45,947,286	\$ 46,949,298	4.12%
Fixed income						
Canadian	122,296,659	124,172,491	10.43%	92,699,576	94,592,676	8.30%
Foreign	25,903,751	26,135,430	2.19%	22,745,526	23,006,142	2.02%
Canadian pooled fixed income investments	294,324,592	262,443,867	22.04%	242,551,609	216,984,885	19.04%
Total Fixed Income	442,525,002	412,751,788	34.66%	357,996,711	334,583,703	29.36%
Equities						
Common shares						
Canadian	47,950,857	80,374,819	6.75%	44,808,445	67,147,176	5.89%
Foreign	168,328,625	217,743,245	18.29%	160,299,985	203,607,479	17.87%
Foreign pooled equity investments	203,106,279	194,153,389	16.31%	233,653,469	253,927,129	22.27%
Total Equities	419,385,761	492,271,453	41.35%	438,761,899	524,681,784	46.03%
Canadian Real Estate	48,311,593	69,664,049	5.85%	48,311,593	70,611,437	6.20%
Foreign Pooled Infrastructure	57,127,678	87,945,573	7.39%	57,127,678	87,248,645	7.66%
Foreign Pooled Private Debt	61,012,076	66,431,650	5.58%	74,484,430	81,576,765	7.16%
Foreign Pooled Private Equity	7,188,976	8,254,312	0.69%	-	-	0.00%
	1,085,766,429	1,187,263,762	99.71%	1,022,629,597	1,145,651,632	100.53%
Investment Related Assets						
Unrealized gains on currency forwards	-	3,696,291	0.31%	-	874,212	0.08%
	1,085,766,429	1,190,960,053	100.02%	1,022,629,597	1,146,525,844	100.61%
Investment related liabilities						
Unrealized losses on currency forwards	-	(248,300)	-0.02%	-	(6,999,969)	-0.61%
	\$ 1,085,766,429	\$ 1,190,711,753	100.00%	\$ 1,022,629,597	\$ 1,139,525,875	100.00%

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

3. Investments (Continued)

(b) Individually significant investments

The cost or market value of the following investments exceeds 1% of the cost or market value of the Plan's net assets as at December 31:

	2025		2024	
	Cost	Market Value	Cost	Market Value
Pooled Funds				
Baillie Gifford Global Alpha Fund	\$ 133,135,886	\$123,427,267	\$ 146,684,957	\$ 161,242,861
Baillie Gifford Global Positive Change Fund	54,809,228	47,375,822	73,232,680	75,820,927
Canso Corporate and Infrastructure Debt Fund	17,302,270	16,774,020	13,323,625	12,846,453
LBA Emerging Markets Fund	15,161,165	23,350,301	13,735,832	16,863,341
Phillips, Hager & North Long Core Plus Bond Fund	277,022,321	245,669,847	229,227,984	204,138,432
Limited Partnerships				
Macquarie Infrastructure Partners III, LP	\$ 24,116,592	\$ 35,896,884	\$ 24,116,592	\$ 39,388,257
MIRA Infrastructure Global Solution II, LF	33,011,086	52,048,689	33,011,086	48,057,116
NB Private Debt Cayman Fund III LP	19,652,301	28,301,065	33,108,944	40,602,621
NB Private Debt Fund IV (Canada Feeder) LP	34,616,799	37,024,700	33,666,635	38,897,322
Real Estate				
Canadian				
BentallGreenOak Prime Canadian Property Fund	\$ 25,419,804	\$ 29,754,844	\$ 25,419,804	\$ 30,111,996
TD Greystone Real Estate Fund Inc.	22,891,789	39,909,203	22,891,789	40,499,441

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

4. Investment Income

Investment income consists of the following:

	2025	2024
Bond, note and deposit interest	\$ 6,022,514	\$ 4,941,135
Dividends	8,059,493	7,102,466
Pooled fund distributions	20,745,467	34,526,418
Canadian private real estate	1,390,417	1,415,835
Net gain on disposal on investments	81,017,553	44,614,997
Net foreign exchange loss on disposal on investments	(3,441,419)	(960,472)
Current period change in the fair value of investments	(6,633,747)	14,374,548
Net unrealized foreign exchange gain (loss)	(5,341,318)	16,042,254
Securities lending	60,028	74,234
	\$ 101,878,988	\$ 122,131,415

5. Accrued Pension Benefits

The estimated actuarial present value of accrued pension benefits as at December 31 and the principal components of changes in this value during the year are as follows:

	2025	2024
Estimated actuarial present value of accrued pension benefits, beginning of year	\$ 865,474,000	\$ 835,283,000
Accrued interest on benefits	50,569,000	48,781,000
Benefits accrued ¹	21,578,000	18,394,000
Expenditures	(66,844,000)	(62,855,000)
Experience loss ²	20,431,000	-
Amendments to the plans ³	33,837,000	25,871,000
Estimated actuarial present value of accrued pension benefit, end of year	\$ 925,045,000	\$ 865,474,000

The estimated actuarial present value of accrued pension benefits as at December 31, 2025 is based on an actuarial valuation prepared as at December 31, 2024, which was extrapolated to December 31, 2025 by Eckler Ltd. The valuation was determined using the accrued benefit actuarial cost method and reflects best estimate assumptions and the expectation that the Plan will continue on an ongoing basis. Significant assumptions are summarized below.

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

5. Accrued Pension Benefits (Continued)

Discount rate

A discount rate of 6.0% (2024 - 6.0%) per annum has been assumed in calculating the actuarial present value of accrued pension benefits.

¹Benefits accrued includes estimated liabilities resulting from past service transfer amounts.

²Experience loss is a result of a new valuation as of December 31, 2024. The impact shown is as of December 31, 2025.

³Amendments to the plan for the year ended December 31, 2025 refers to the plan amendments effective July 1, 2025 granting benefit improvements to all members (in respect of pensions earned by December 31, 2024). The impact shown is as of December 31, 2025.

Retirement

It has been assumed that deferred vested members or members in receipt of LTD benefits would retire 100% at age 65. It has also been assumed for active members, a 5% probability of retirement at each age between 60 – 64, 50% probability of retirement at 35 years of service if before age 65, and the remainder at age 65.

Termination

It has been assumed that prior to retirement, members would terminate membership from the plan in accordance with a standard table. The assumption was selected after an experience study conducted in 2023 as part of the December 31, 2022 valuation filed with the regulators.

Mortality

It has been assumed that the mortality of members will follow the Canadian Pensioners' Mortality 2004 Private Sector Mortality Table (CPM Private) projected generationally with MI-CAN-2024.

Investment values

The actuarial value of net assets is determined as the average of the market value of assets at December 31, 2025 and the adjusted market values at the December 31 of the prior 4 years. The adjusted market values were developed by applying the discount rate of 6% to the fund cash-flows, net of investment expenses. The actuarial value of net assets differs from net assets available for benefits reflected in the financial statements as follows:

	2025	2024
Net assets available for benefits	\$1,193,877,789	\$ 1,143,140,778
Market changes not reflected in the actuarial value of net assets	(39,401,789)	(15,507,778)
Actuarial value of net assets	\$1,154,476,000	\$ 1,127,633,000

The next required filing with the Financial Services Regulatory Authority of Ontario ("FSRA") is due September 30, 2026 based on December 31, 2025 amounts.

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

6. Administrative Expenses

Administrative expenses consist of the following :

	2025	2024
Actuarial - Eckler Ltd.	\$ 389,397	\$ 219,524
Administrative costs (Note 7)	1,336,421	1,300,322
Audit - BDO Canada LLP	98,072	78,954
Accounting consulting fees	12,600	1,693
Bank charges	8,340	8,451
Expansion Marketing	28,250	617
Insurance	63,452	63,767
Investment consulting -Mercer Investment Consulting	205,660	153,386
Investment management and custodial fees	7,042,341	7,753,687
Legal	135,310	203,466
Provincial registration fees	58,507	56,714
Sales tax rebate	(49,345)	(54,580)
Interest on late contributions	-	(4,989)
	\$ 9,329,005	\$ 9,781,012

Pursuant to the Pension Benefits Act, 1990, the following information is disclosed:

	2025	2024
Investment management and custodial fees		
Baillie Gifford and Co.	\$ 941,775	\$ 1,013,269
BentallGreenOak (Canada) Limited Partnership	285,790	196,085
Canso Investment Counsel Ltd.	436,797	367,863
CIBC Asset Management Inc.	164,403	310,122
Letko Brosseau and Associates Inc.	468,546	440,052
Macquarie Infrastructure Partners Inc.	237,423	368,000
MIRA Americas Inc.	545,000	601,000
Neuberger Berman Alternative Advisers LLC	2,103,248	2,820,000
RBC Global Asset Management Inc.	688,882	594,331
Robeco Institutional Asset Management B.V.	427,332	359,928
TD Asset Management Inc.	507,046	496,688
CIBC Mellon - Custodial Services	236,099	186,349
	\$ 7,042,341	\$ 7,753,687

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

7. Related Party Transactions

The Pension Office Corporation of the Anglican Church of Canada (the "Corporation") administers the Plan. Under the terms of a Cost Sharing and Agency Agreement with the various pension and benefit plans of the Anglican Church of Canada (the "Plans"), the Corporation pays the shared expenses of the Plan and is reimbursed. In the current year, an amount of \$1,336,421 (2024 - \$1,300,322) was allocated to the Plan by the Corporation and is included in administrative expenses, at its exchange value (the amount of consideration established and agreed to by the parties).

The following amounts are due from/(to) related parties at December 31:

	2025	2024
Pension Office Corporation of the Anglican Church of Canada	\$ 229,551	\$ 64,540
Endowment Fund of the Anglican Church of Canada	20,756	12,845
Self-Insured Death Benefit Plan of the Anglican Church of Canada	4,104	-
Long-Term Disability Plan of the Anglican Church of Canada	61	(323)
Continuing Education Plan of the Anglican Church of Canada	41	-
Employee Benefit Plan of the Anglican Church of Canada	(133,746)	(127,466)
	\$ 120,767	\$ (50,404)

The General Synod Pension Plan of the Anglican Church of Canada has a common Board of Directors/Trustees with the above related parties.

8. Financial Risk Management

The Plan may be exposed to a variety of financial risks including market risk (interest rate risk, foreign currency risk, and price risk), credit risk and liquidity risk. Volatility in interest rates, currency exchange rates and equity prices can significantly impact the value of the Plan's investments and the funded status of the Plan. The management of these investment risks is addressed through the Statement of Investment Policies and Procedures which defines investment and risk philosophy, asset mix and diversification policy, and guidelines for the management of investments. These risks have not changed from the prior year.

a) Market Risk

Market risk is the risk that the value of an investment changes as a result of market conditions. Market risk encompasses a variety of risks such as interest rate risk, currency risk and price risk. The Plan uses a variety of strategies such as diversification and hedging to mitigate the various forms of risk. Investments in various asset classes are monitored on a monthly basis. The Plan employs professional managers to make investment decisions and execute trades and monitors these managers closely.

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

8. Financial Risk Management (Continued)

b) Interest Rate Risk

Interest Rate Risk is the risk that the value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Plan manages interest rate risk by establishing a diversified target asset mix. A portion of the fixed income portfolio is actively managed, allowing managers to anticipate and attempt to mitigate interest rate movements. An increase/decrease of one percent in nominal interest rates, with all other variables held constant would result in an approximate decrease/increase of \$49.9 million (2024 - \$23.9 million) in the value of the Plan's fixed income investments.

c) Currency Risk

Currency risk is the risk that the value of investment assets denominated in foreign currencies will fluctuate with changes in foreign currency exchange rates while the Plan liabilities are denominated in Canadian dollars.

The investment manager for the corporate bond portfolio hedges its exposure to foreign currencies as it deems appropriate. At December 31, 2025 the investment manager is currently hedging 100% (2024 - 100%) of the exposure to US dollar bonds in the portfolio. There were no bonds held in currencies other than the Canadian and US dollar at that time. The policy is monitored by them based on the value of the Canadian dollar. The Plan uses a professional investment manager to hedge the foreign currency exposure in its global asset portfolio. The investment manager uses foreign exchange forward contracts to modify currency exposure comprised of both an active component and a passive component with a 37.5% overall target hedge ratio. Hedging policy is reviewed regularly by the Board of Trustees.

In Canadian dollars, the net underlying currency exposures are as follows:

	2025		2024	
	Net Exposure	Impact of +/- 5% change	Net Exposure	Impact of +/- 5% change
Investments subject to currency risk				
United States	275,602,931	13,780,147	299,051,505	14,710,717
Eurozone	21,629,620	1,081,481	25,050,392	1,252,520
United Kingdom	11,627,124	581,356	4,582,108	229,105
Asia Pacific	5,841,362	292,068	16,491,849	824,592
Europe - Other	18,076,524	903,826	9,883,148	494,157
Emerging markets	46,282,750	2,314,138	55,286,620	2,764,331
	379,060,311	18,953,016	410,345,622	20,275,422
As % of Net Assets	33.16%		35.90%	

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

8. Financial Risk Management (Continued)

d) Price Risk

Other price risk is the risk that the value of an investment will fluctuate with changes in market prices. The Plan is subject to price risk primarily on its investments in equities. An increase/decrease in the market prices for equities of 10%, with all other variables held constant, would result in an approximate increase/decrease in the Funds' investments of \$49 million (2024 - \$52 million). The Plan manages that risk by diversifying its investments in accordance with the Statement of Investment Policies and Procedures prepared by the Trustees of the Plan.

e) Credit Risk

Credit risk is the risk of loss arising when a counterparty fails to fully honour its financial obligations with the Plan. Credit risk can also cause losses when an issuer is downgraded by credit rating agencies leading to a reduction in the market value of the issuers' obligations. The Plan has a prudently diversified fixed income portfolio comprising investment in a long bond fund and an actively managed portfolio of corporate bonds. Investment restrictions within the plan limit investments with a single issuer. Additional restrictions are placed on the issuer, currency and rating of fixed income securities to reduce risk.

Other debt instruments, such as foreign pooled private debt, are unrated debt securities and are subject to credit risk.

As at December 31, 2025:

Rating	Corporate Bonds	Pooled Funds*	Short-term	Total	% of Total
AAA/R-1 High	\$ 24,258,597	\$ 32,061,339	\$ 10,694,119	\$ 67,014,055	16%
AA/R-1 Middle	22,962,912	71,667,488	1,333,175	95,963,575	23%
A	48,055,312	53,733,538	3,102,699	104,891,549	25%
BBB	32,873,311	53,962,693	-	86,836,004	20%
Below BBB/Unrated	22,157,789	46,852,288	441,030	69,451,107	16%
	\$ 150,307,921	\$ 258,277,346	\$ 15,571,023	\$ 424,156,290	100%

*Numbers are extrapolated based on percentages in each category for the Phillip Hager & North Long Core Plus Bond Fund and the Canso Corporate and Infrastructure Debt Fund as per the December 31, 2025 audited financial statements of RBC Global Asset Management Inc. and Canso Fund Management Inc.

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

8. Financial Risk Management (Continued)

e) Credit Risk (continued)

As at December 31, 2024:

Rating	Corporate Bonds	Pooled Funds*	Short-term	Total	% of Total
AAA/R-1 High	\$ 23,706,086	\$ 30,503,818	\$ 16,498,655	\$ 70,708,559	20%
AA/R-1 Middle	15,398,671	56,546,626	3,930,112	75,875,409	22%
A	26,359,339	48,628,932	-	74,988,271	21%
BBB	30,426,264	48,848,121	-	79,274,385	23%
Below BBB/Unrated	21,708,458	29,321,923	-	51,030,381	14%
	\$ 117,598,818	\$ 213,849,420	\$ 20,428,767	\$ 351,877,005	100%

*Numbers are extrapolated based on percentages in each category for the Phillip Hager & North Long Core Plus Bond Fund and the Canso Corporate and Infrastructure Debt Fund as per the December 31, 2024 audited financial statements of RBC Global Asset Management Inc. and Canso Fund Management Inc.

Credit risk for investments in derivatives is measured by the positive fair value of the contractual obligations with the counterparties less any collateral or margin received as at the reporting date. The Plan has exposure to derivatives as follows:

As at December 31, 2025:

	Number of Contracts	Notional amount	Fair Value	
			Assets	Liabilities
Currency Forwards	128	\$ 446,835,418	\$ 3,696,291	\$ (248,300)

As at December 31, 2024:

	Number of Contracts	Notional amount	Fair Value	
			Assets	Liabilities
Currency Forwards	105	\$ 497,076,258	\$ 874,212	\$ (6,999,969)

The Plan participates in a securities lending agreement through CIBC Mellon. The Plan manages the credit risk associated with the borrower by requiring the borrower to provide collateral in the form of readily marketable securities of a minimum of 105% of the market value of the securities lent. CIBC Mellon provides indemnification against borrower default. At December 31, 2025 the Plan had \$41.0 million (2024 - \$36.3 million) of securities on loan and held collateral of \$44.3 million (2024 - \$39.2 million).

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

8. Financial Risk Management (continued)

f) Liquidity Risk

Liquidity risk is the risk that the Plan has insufficient cash flows to meet its obligations as they come due. Cash inflows are derived from employer and member contributions and investment income. The majority of the Plan's assets are invested in readily marketable securities and can be sold relatively quickly. The Plan also invests in real estate, infrastructure and private debt which are typically less liquid and therefore may be exposed to higher degree of liquidity risk.

The term to maturity classifications of interest bearing investments, based upon the contractual maturity of the securities, are as follows:

As at December 31, 2025:

	Term to Maturity					Total
	Within 1 Year	1 to 5 Years	5 to 10 Years	Over 10 Years		
Short-term notes	\$ 15,571,023	\$ -	\$ -	\$ -	\$	15,571,023
Corporate bonds	17,420,564	55,966,577	25,993,340	50,927,440		150,307,921
Pooled bond funds	5,405,130	28,281,546	47,872,381	176,718,289		258,277,346
Total	\$ 38,396,717	\$ 84,248,123	\$ 73,865,721	\$ 227,645,729	\$	424,156,290

As at December 31, 2024:

	Term to Maturity					Total
	Within 1 Year	1 to 5 Years	5 to 10 Years	Over 10 Years		
Short-term notes	\$ 20,428,767	\$ -	\$ -	\$ -	\$	20,428,767
Corporate bonds	2,895,595	59,461,960	15,850,854	39,390,409		117,598,818
Pooled bond funds	6,819,061	21,605,134	39,079,084	146,346,141		213,849,420
Total	\$ 30,143,423	\$ 81,067,094	\$ 54,929,938	\$ 185,736,550	\$	351,877,005

g) Financial Instruments Fair Value Hierarchy

Disclosure of a three-level hierarchy for fair value measurements is based upon transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

Level 1:

For securities valued based on unadjusted quoted prices in active markets for identical assets.

Level 2:

For securities valued based on inputs, other than quoted prices included in Level 1, that are observable for the asset, either directly or indirectly.

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

8. Financial Risk Management (Continued)

Financial Instruments Fair Value Hierarchy (continued)

Level 3:

For securities valued based on inputs that are based on unobservable market data.

As at December 31, 2025:	Level 1		Level 2		Level 3	Total
Cash and short-term investments	\$ 49,944,937	\$ -	\$ -	\$ -	\$ -	\$ 49,944,937
Fixed Income						
Canadian	-	124,172,491	-	-	-	124,172,491
Foreign	-	26,135,430	-	-	-	26,135,430
Canadian pooled fixed income investments	262,443,867	-	-	-	-	262,443,867
Total Fixed Income	262,443,867	150,307,921	-	-	-	412,751,788
Equities						
Common shares						
Canadian	80,374,819	-	-	-	-	80,374,819
Foreign	217,743,245	-	-	-	-	217,743,245
Foreign pooled equity investments	194,153,389	-	-	-	-	194,153,389
Total Equities	492,271,453	-	-	-	-	492,271,453
Canadian Real Estate	-	-	69,664,049	-	-	69,664,049
Infrastructure	-	-	87,945,573	-	-	87,945,573
Private Debt	-	-	66,431,650	-	-	66,431,650
Private Equity	-	-	8,254,312	-	-	8,254,312
Investment related assets	-	3,696,291	-	-	-	3,696,291
Investment related liabilities	-	(248,300)	-	-	-	(248,300)
	\$ 804,660,257	\$ 153,755,912	\$ 232,295,584	\$ -	\$ -	\$ 1,190,711,753

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

8. Financial Risk Management (Continued)

Financial Instruments Fair Value Hierarchy (continued)

As at December 31, 2024:	Level 1	Level 2	Level 3	Total
Cash and short-term investments	\$ 46,949,298	\$ -	\$ -	\$ 46,949,298
Fixed Income				
Canadian	-	94,592,676	-	94,592,676
Foreign	-	23,006,142	-	23,006,142
Canadian pooled fixed income investments	216,984,885	-	-	216,984,885
Total Fixed Income	216,984,885	117,598,818	-	334,583,703
Equities				
Common shares				
Canadian	67,147,176	-	-	67,147,176
Foreign	203,607,479	-	-	203,607,479
Foreign pooled equity investments	253,927,129	-	-	253,927,129
Total Equities	524,681,784	-	-	524,681,784
Canadian Real Estate	-	-	70,611,437	70,611,437
Infrastructure	-	-	87,248,645	87,248,645
Private Debt	-	-	81,576,765	81,576,765
Investment related assets	-	874,212	-	874,212
Investment related liabilities	-	(6,999,969)	-	(6,999,969)
	<u>\$ 788,615,967</u>	<u>\$ 111,473,061</u>	<u>\$ 239,436,847</u>	<u>\$ 1,139,525,875</u>

There were no significant transfers between Level 1, Level 2 or Level 3 for the years ended December 31, 2024 and December 31, 2025.

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

8. Financial Risk Management (continued)

Financial Instruments Fair Value Hierarchy (continued)

The following is a reconciliation of Level 3 fair value measurements for the year ended December 31 2025:

	Real Estate	Infrastructure	Private Debt	Private Equity	Total
Balance, beginning of the year	\$ 70,611,437	\$ 87,248,645	\$ 81,576,765	\$ -	\$ 239,436,847
Capital contributions	-	-	1,173,223	7,188,976	8,362,199
Returned capital	-	-	(15,269,898)	-	(15,269,898)
Unrealized gains (losses)	(947,388)	696,928	(1,048,440)	1,065,336	(233,564)
Balance, end of the year	\$ 69,664,049	\$ 87,945,573	\$ 66,431,650	\$ 8,254,312	\$ 232,295,584

The following is a reconciliation of Level 3 fair value measurements for the year ended December 31 2024:

	Real Estate	Infrastructure	Private Debt	Total
Balance, beginning of the year	\$ 71,847,056	\$ 84,646,072	\$ 95,555,643	\$ 252,048,771
Capital contributions	-	-	4,238,448	4,238,448
Returned capital	-	-	(26,476,654)	(26,476,654)
Unrealized gains (losses)	(1,235,619)	2,602,573	8,259,328	9,626,282
Balance, end of the year	\$ 70,611,437	\$ 87,248,645	\$ 81,576,765	\$ 239,436,847

9. Capital Management

The Plan considers its capital to consist of net assets available for benefits as presented in the Statement of Net Assets Available for Benefits. The Plan's objective when managing its capital is to accumulate funds for the provision of defined retirement benefits to pension plan members. The Plan's ability to meet this goal is affected by the level of benefits provided and contributions required under the Plan, and by the prudent and effective management of the Plan's assets, which are invested in accordance with the Plan's Statement of Investment Policies and Procedures (the "SIP&P") and within the applicable regulatory limits.

Investments are based on asset mix and risk management policies that are designed to enable the Plan to meet or exceed its long-term funding requirement with an acceptable level of risk, consistent with the SIP&P as approved by the Board of Trustees. The Board of Trustees has adopted a SIP&P for the Plan which sets investment objectives, guidelines and benchmarks used in investing the Plan's assets, permitted categories of investments, asset mix diversification and rate of return expectations. The SIP&P was originally established in 1988 and was last amended on November 29, 2024.

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

9. Capital Management (Continued)

The Plan's annualized four-year nominal average rate of investment return net of investment management fees as of December 31, 2025 was 5.60% (2024 - 6.19%), not meeting (2024 - exceeding) the rate of return achieved by the Benchmark Portfolio of 6.34% (2024 - 5.77%).

The SIP&P target asset mix is comprised of three broad categories of assets. A set of benchmarks has been identified to measure against each category's annual rate of investment return. The total investment annual rate of return is measured against a composite index made up of the weighted average of each category's benchmark return using the target allocation of the SIP&P to weight the various categories. The Plan's relative annual rate of investment return expectation is to exceed the composite index. The Plan's investment was allocated within the allowed asset categories range, as of the date of the financial statements. The following table presents the asset allocation and the annual rate of investment return for each asset category, and total investments, along with appropriate benchmarks.

**General Synod Pension Plan of the
Anglican Church of Canada**
Notes to Financial Statements

December 31, 2025

9. Capital Management (continued)

Asset categories	Benchmark	Asset allocation %				Current Year Annual rate of investment return (%)			
		SIP&P Target		As of December 31st		Benchmark		Actual	
		2025	2024	2025	2024	2025	2024	2025	2024
Cash & Equivalents*	FTSE 91 Day T-Bill Index	0	0	4.2	4	N/A	N/A	N/A	N/A
Fixed Income	33% FTSE Corporate Bond Index and 67% FTSE Long Bond Index	37	37	34.7	29	1.0	3.2	2.3	4.7
Equities									
Canadian Equities	S&P/TSX Composite Index	7	7	6.8	6	31.7	21.7	33.3	19.9
Global Equities	100% MSCI ACWI (\$Cdn)	26	26	34.6	40	18.7	28.2	15.9	19.8
Total Equities		33	33	41.4	46				
Alternatives									
Real Estate	FTSE Canada Universe Bond Index + 2.5%	5	5	5.9	7	5.1	6.8	0.1	1.5
Infrastructure	FTSE Canada Universe Bond Index + 3.5%	10	10	7.4	8	N/A	N/A	N/A	N/A
Private Debt	BoA Merrill Lynch US High Yield Master II USD + 2.5%	8	8	5.6	7	N/A	N/A	N/A	N/A
Private Equity	MSCI ACWI in CDN\$ Unhedged + 3%	7	7	0.6	0.0	N/A	N/A	N/A	N/A
Total Alternatives		30	30	19.5	22				
Currency Overlay		0	0	0.2	-1	0.8	-3.6	0.8	-6.5
Total Investments	Composite Index	100	100	100	100	11.7	15.0	8.8	11.7

*Performance information is not calculated for the cash portfolio

**General Synod Pension Plan of the
Anglican Church of Canada
Notes to Financial Statements**

December 31, 2025

10. Commitments

The Plan enters into commitments related to the funding of investments.

The Plan has made a commitment to an investment in Macquarie Infrastructure Partners III, L.P. of \$30,000,000 US dollars, of which \$3,249,408 is outstanding at year end. The future commitments will be payable on demand based on the capital needs of the investment.

The Plan has made a commitment to an investment in Neuberger Berman Private Debt Fund II LP of \$30,000,000 US dollars, of which \$1,952,935 remains outstanding at year end. The future commitments are payable upon demand over a period of no more than ten months.

The Plan has made a commitment to an investment in Neuberger Berman Private Debt Fund III Cayman LP of \$40,000,000 US dollars, of which \$7,405,339 remains outstanding at year end. The future commitments are payable upon demand over a period of no more than one year.

The Plan has made a commitment to an investment in Neuberger Berman Private Debt Fund IV Lux Associates S.à r.l. of \$30,000,000 US dollars, of which \$3,782,717 future commitments are payable upon demand over a period of no more than one year.

The Plan has made a commitment to an investment in MIRA Infrastructure Global Solutions II,LP of \$30,000,000 US dollars, of which \$1,247,864 remains outstanding at year end. The future commitments will be payable on demand based on the capital needs of the investment.

The Plan has made a commitment to an investment in Neuberger Berman Crossroads 25 Offshore (Cayman) LP of \$51,663,500 US dollars, of which \$46,497,150 is outstanding at year end. The future commitments will be payable on demand based on the capital needs of the investment.